STEWARD CARNEY HOSPITAL

2016 Hospital Profile

Dorchester, MA Teaching Hospital Metro Boston

Steward Carney Hospital is a for-profit teaching hospital located in the Metro Boston region. Steward Carney is a member of Steward Health Care. It is among the smaller acute hospitals in Massachusetts and qualifies as a High Public Payer (HPP) hospital. Steward Carney had 9.5% fewer inpatient discharges in FY16 than in FY12, compared to a cohort median decrease of 3.8%. Steward Carney reported a loss in each fiscal year from FY12 to FY16, with a total margin of -7.7% in FY16, compared with a median total margin of 5.7% in its cohort.

Overview / Size Hospital System Affiliation: Steward Health Care System Change in Ownership (FY12-16): Not Applicable Total Staffed Beds: 83, among the smaller acute hospitals % Occupancy: 90.6%, > cohort avg. (79%) DSTIⁿ Special Public Funding: Trauma Center Designation: Not Applicable Case Mix Index: 0.96, < cohort avg. (1.07); < statewide (1.07)

Financial

Inpatient NPSR per CMAD:	\$11,083
Change FY15-FY16:	3.3%
Inpatient:Outpatient Revenue in FY16:	29%:71%
Outpatient Revenue in FY16:	\$58,618,937
Change FY15-FY16:	7.7%
Total Revenue in FY16:	\$123,397,604
Total Surplus (Loss) in FY16:	(\$9,532,289)

Payer Mix

Public Payer Mix:	74.8% (HPP* Hospital)
CY15 Commercial S-RP:	0.89
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA
	Harvard Pilgrim Health Care
	Tufts Health Plan

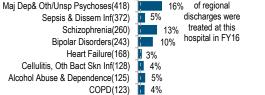
Utilization

Inpatient Discharges in FY16:	4,891
Change FY15-FY16:	-1.4%
Emergency Department Visits in FY16:	52,170
Change FY15-FY16:	3.5%
Outpatient Visits in FY16:	106,914
Change FY15-FY16:	3.7%

Quality	
Readmission Rate in FY15:	17.8%
Change FY11-FY15 (percentage points):	-1.5%
Early Elective Deliveries Rate (Jan 2015-Jun 2016):	Not Available

What were the most common inpatient cases (DRGs) treated at the hospital in FY16? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG



9% 0%

20%

40%

100%

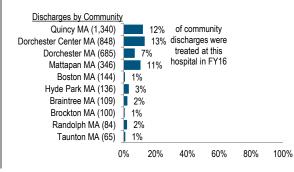
80%

--- Hospital (4,891) = 2% of total regional discharges

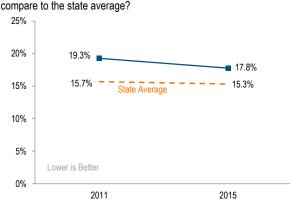
Pancreas Dis exc Malig(122)

Pulm Edema & Resp Failure(118)

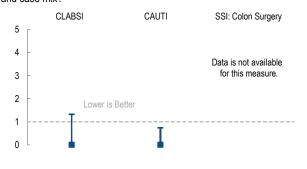
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI). catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

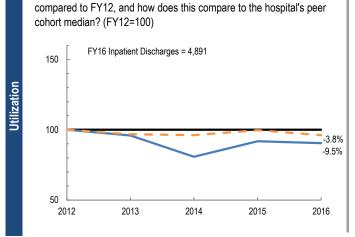
2016 HOSPITAL PROFILE: STEWARD CARNEY HOSPITAL

How has the volume of the hospital's inpatient discharges changed

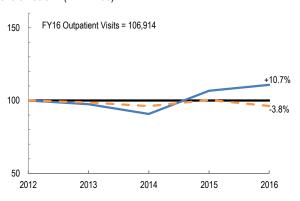
Cohort: Teaching Hospital

Patient Revenue Trends

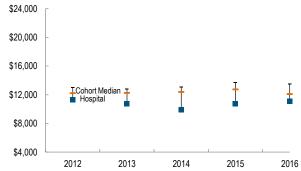




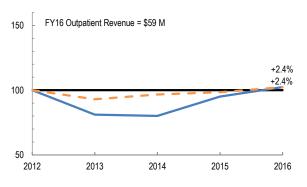
How has the volume of the hospital's outpatient visits changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)



What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY12 and FY16, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

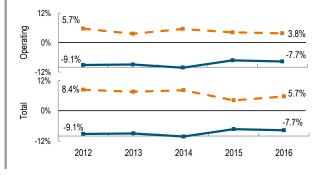


How have the hospital's total revenue and costs changed between FY12 and FY16?

Revenue, Cost, & Profit/Loss (in millions)

Ι.	FY	2012	2013	2014	2015	2016
	Operating Revenue	\$ 110	\$ 101	\$ 91	\$ 115	\$ 123
	Non-Operating Revenue	\$ 0	\$ 0	\$ (0)	\$ 0	\$ 0
	Total Revenue	\$ 110	\$ 101	\$ 91	\$ 115	\$ 123
	Total Costs	\$ 120	\$ 110	\$ 101	\$ 123	\$ 133
	Total Profit (Loss)	\$ (10.0)	\$ (9.0)	\$ (9.3)	\$ (8.3)	\$ (9.5)

What were the hospital's total margin and operating margins between FY12 and FY16, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

η For more information on Delivery System Transformation Initiative (DSTI) special funding, please contact the Massachusetts Executive Office of Health and Human Service (EOHHS).



^{*} High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.